	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Revenue										
Debenture Sales										
11.2341 Debentures - General Capital Projects										
1066 638 Princess Avenue Building Refit	1,300,000	0	0	0	0	0	0	0	0	0
338 South East Drainage Basin Improvements	3,000,000	3,000,000	3,000,000	3,500,000	700,000	3,200,000	0	0	0	0
Total: 11.2341 Debentures - Capital Projects	4,300,000	3,000,000	3,000,000	3,500,000	700,000	3,200,000	0	0	0	0
21.2608 Debentures - Utility Capital Projects										
518 Central WWTF	3,560,000	6,016,000	1,560,579	0	0	0	0	0	0	0
854 New Wastewater Sewers	0	0	0	0	0	3,250,000	3,250,000	0	0	0
986 WTF Disinfection Implementation	0	0	0	3,500,000	0	0	3,500,000	0	0	0
Total: 21.2608 Debentures - Utility Capital Projects	3,560,000	6,016,000	1,560,579	3,500,000	0	3,250,000	6,750,000	0	0	0
Total: Debenture Sales	7,860,000	9,016,000	4,560,579	7,000,000	700,000	6,450,000	6,750,000	0	0	0
Reserves										
13.1500 Police Equipment Reserve										
1051 Police Equipment	339,050	276,000	0	75,000	30,000	145,000	14,000	0	0	0
211 Community Alerting System	0	0	0	0	0	0	0	660,000	0	0
219 Communications Centre Equipment	50,000	0	165,000	125,000	0	0	0	170,000	125,000	0
275 E-911 Centre Furnishings	0	0	0	6,750	0	0	100,000	0	48,250	41,500
348 Fleetnet Radio Upgrade	0	0	0	0	0	0	600,000	0	0	0
621 Police Service Dog & Training	40,000	0	0	0	0	40,000	0	42,000	0	0
730 Office Equipment and Technology	12,000	120,000	65,000	0	112,000	0	0	65,000	0	0
822 Server Upgrades and Replacements	50,000	0	50,000	0	0	50,000	0	0	50,000	0
Total: 13.1500 Police Equipment Reserve	491,050	396,000	280,000	206,750	142,000	235,000	714,000	937,000	223,250	41,500
13.1506 Office Equipment Reserve										
1076 GPS Survey Equipment	30,000	0	0	0	0	0	0	0	0	0
1078 Engineering Office Equipment	55,000	0	0	0	0	0	0	0	0	0
1080 Incident Management System	40,000	0	0	0	0	0	0	0	0	0
1082 Youth Center Equipment	94,000	0	0	0	0	0	0	0	0	0
302 Expand Fibre Optic Network	50,000	0	50,000	0	50,000	0	50,000	0	0	0
348 Fleetnet Radio Upgrade	0	0	450,000	0	0	0	0	0	0	0
444 City Council - Furniture and Equipment	6,000	9,800	49,350	0	0	0	10,000	0	0	0

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
487 Clerks Office Equipment	0	30,000	0	5,000	0	0	20,000	0	10,000	0
650 Human Resources Upgrades	0	10,000	0	0	0	0	0	0	10,000	0
822 Server Upgrades and Replacements	62,000	50,000	70,000	60,000	12,000	50,000	106,000	60,000	110,000	0
Total: 13.1506 Office Equipment Reserve	337,000	99,800	619,350	65,000	62,000	50,000	186,000	60,000	130,000	0
13.1507 Brandon Municipal Airport Reserve										
892 Building and Grounds	15,000	15,000	50,000	40,000	0	0	0	0	1,850,000	0
Total: 13.1507 Brandon Municipal Airport Reserve	15,000	15,000	50,000	40,000	0	0	0	0	1,850,000	0
13.1508 Machinery & Equipment Reserve										
124 Off Road Equipment Replacement	1,528,000	1,976,000	1,900,000	1,221,000	154,000	1,543,000	1,746,000	2,416,000	1,047,000	270,000
158 Equipment replacement and refurbishing	650,000	250,000	46,000	0	0	0	0	0	0	0
199 Garage Equipment	0	315,000	0	65,000	0	0	65,000	0	0	65,000
341 Vehicle Replacements greater than 1 ton	1,132,000	1,740,000	620,000	769,000	2,775,000	766,000	1,215,000	300,000	300,000	1,630,000
606 Vehicle Replacements 1 ton and less	545,000	762,100	402,000	575,000	398,500	787,000	755,000	479,000	683,000	586,000
847 Equipment Attachments	0	0	46,000	0	30,000	0	0	60,000	0	0
896 Fleet Additions	185,000	0	260,000	0	0	0	0	0	1,056,000	0
Total: 13.1508 Machinery & Equipment Reserve	4,040,000	5,043,100	3,274,000	2,630,000	3,357,500	3,096,000	3,781,000	3,255,000	3,086,000	2,551,000
13.1510 Transit Equipment Reserve										
1063 Transit System Equipment	500,000	0	0	0	0	0	0	0	0	0
910 Transit Bus Replacement	0	0	0	0	0	1,286,800	0	0	0	0
Total: 13.1510 Transit Equipment Reserve	500,000	0	0	0	0	1,286,800	0	0	0	0
13.1512 Sportsplex Reserve										
1020 Other Sports	85,000	30,000	850,000	0	250,000	400,000	0	0	0	0
1021 Arena	0	15,000	0	300,000	50,000	200,000	0	300,000	0	0
1022 Building and Grounds	32,000	10,000	225,000	175,000	250,000	0	0	0	0	0
Total: 13.1512 Sportsplex Reserve	117,000	55,000	1,075,000	475,000	550,000	600,000	0	300,000	0	0
13.1513 E-911 Equipment Reserve										
219 Communications Centre Equipment	50,000	7,000	165,000	125,000	25,000	7,000	0	170,000	125,000	0
275 E-911 Centre Furnishings	0	0	0	6,750	0	0	100,000	0	48,250	41,500
Total: 13.1513 E-911 Equipment Reserve	50,000	7,000	165,000	131,750	25,000	7,000	100,000	170,000	173,250	41,500

13.1514 Ambulance Reserve

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
387 Ambulance Equipment Upgrades	0	0	0	0	0	0	150,000	0	0	0
Total: 13.1514 Ambulance Reserve	0	0	0	0	0	0	150,000	0	0	0
13.1518 Fire Fighting Equipment Reserve										
1023 Equipment Replacement & Maintenance	162,000	0	10,000	85,000	0	100,000	0	0	17,500	190,000
1025 Fire Administration Technology Upgrades	61,000	0	0	15,000	0	21,000	0	0	0	15,000
1028 #3 Fire Hall	0	0	0	0	0	0	0	0	0	800,000
348 Fleetnet Radio Upgrade	113,000	0	0	0	0	0	0	0	0	0
Total: 13.1518 Fire Fighting Equipment Reserve	336,000	0	10,000	100,000	0	121,000	0	0	17,500	1,005,000
13.1519 Perpetual Care Reserve										
208 Columbarium	0	0	0	0	0	1,000,000	0	0	0	160,000
Total: 13.1519 Perpetual Care Reserve	0	0	0	0	0	1,000,000	0	0	0	160,000
13.1520 Capital Development Reserve										
198 Clare Avenue Construction	0	0	0	0	0	0	0	0	940,000	950,000
828 ACC Site Development	0	1,000,000	0	0	0	0	0	0	0	0
Total: 13.1520 Capital Development Reserve	0	1,000,000	0	0	0	0	0	0	940,000	950,000
13.1521 Land Acquisition Reserve										
166 Cemetery Expansion	0	570,000	500,000	0	0	0	0	0	0	0
Total: 13.1521 Land Acquisition Reserve	0	570,000	500,000	0	0	0	0	0	0	0
13.1522 Storm Sewer Reserve										
1045 Western Land Annex - Drainage	0	50,000	0	0	0	0	0	2,000,000	0	0
1065 McDiarmid Crescent Drainage Improvements	75,000	0	0	0	0	0	0	0	0	0
12 Street Reconstruction	0	0	0	0	0	0	750,000	0	0	300,000
135 North Hill Drainage East of 18th St N	300,000	0	0	0	0	0	0	0	0	0
540 Assiniboine Flats Drainage	100,000	0	0	0	0	1,000,000	0	0	0	0
546 North Hill Storm Drainage Black Property	0	0	0	0	2,000,000	1,000,000	0	0	0	0
Total: 13.1522 Storm Sewer Reserve	475,000	50,000	0	0	2,000,000	2,000,000	750,000	2,000,000	0	300,000

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
13.1523 Dyking & Flood Control Reserve										
1067 Flood Protection	25,000	541,667	541,667	541,667	0	0	0	0	0	0
Total: 13.1523 Dyking & Flood Control Reserve	25,000	541,667	541,667	541,667	0	0	0	0	0	0
13.1524 Centennial Auditorium Reserve										
169 Centennial Auditorium	80,000	42,750	122,500	50,000	25,000	25,000	25,000	43,700	25,000	0
Total: 13.1524 Centennial Auditorium Reserve	80,000	42,750	122,500	50,000	25,000	25,000	25,000	43,700	25,000	0
13.1526 Library Arts Building Reserve										
458 Library/Arts Building	0	0	40,000	0	0	75,000	0	0	0	0
Total: 13.1526 Library Arts Building Reserve	0	0	40,000	0	0	75,000	0	0	0	0
13.1531 8th Street Bridge Replacement Reserve										
84 8th Street Bridge Replacement	300,000	1,800,000	0	0	0	0	0	0	0	0
Total: 13.1531 8th Street Bridge Replacement Reserve	300,000	1,800,000	0	0	0	0	0	0	0	0
13.1533 Civic Services Complex Reserve										
232 Streets Equipment Replacements	0	0	40,000	0	0	0	0	0	0	0
291 Civic Services Complex	0	0	95,000	0	50,000	105,000	0	0	0	0
Total: 13.1533 Civic Services Complex Reserve	0	0	135,000	0	50,000	105,000	0	0	0	0
13.1536 Municipal Bldg Maintenance Reserve										
290 City Hall	80,000	0	0	0	222,000	0	0	0	0	0
Total: 13.1536 Municipal Bldg Maintenance Reserve	80,000	0	0	0	222,000	0	0	0	0	0
13.1537 Parks Reserve										
690 Recreation Hub	0	0	500,000	0	1,200,000	0	500,000	0	0	0
697 Recreation System Development and Upgrades	115,000	110,000	120,000	90,000	105,000	70,000	130,000	0	150,000	0
Total: 13.1537 Parks Reserve	115,000	110,000	620,000	90,000	1,305,000	70,000	630,000	0	150,000	0
13.1542 Recreation Centre Reserve										
1032 Golf Course - Equipment Replacement	60,000	105,000	80,000	55,000	110,000	40,000	50,000	75,000	180,000	50,000
1033 Golf Course - Grounds	90,000	80,000	80,000	80,000	40,000	40,000	40,000	50,000	20,000	20,000
1034 Golf Course - Building	75,000	150,000	0	250,000	0	0	0	0	0	0
Total: 13.1542 Recreation Centre Reserve	225,000	335,000	160,000	385,000	150,000	80,000	90,000	125,000	200,000	70,000

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
13.1544 Disposal Site Sanitation Reserve										
165 Cell Excavation and Liner	275,000	0	0	0	0	500,000	0	0	0	600,000
Total: 13.1544 Disposal Site Sanitation Reserve	275,000	0	0	0	0	500,000	0	0	0	600,000
13.1545 Kirkcaldy Heights Reserve										
1058 Street Construction	75,000	0	0	0	0	0	0	0	0	0
Total: 13.1545 Kirkcaldy Heights Reserve	75,000	0	0	0	0	0	0	0	0	0
13.1549 Police Vehicle Reserve										
626 Police Vehicle Replacements	342,000	414,000	475,000	421,000	338,000	690,000	242,000	374,000	810,000	284,000
Total: 13.1549 Police Vehicle Reserve	342,000	414,000	475,000	421,000	338,000	690,000	242,000	374,000	810,000	284,000
13.1552 26th St South of Maryland Reserve										
1058 Street Construction	0	0	0	0	99,625	0	0	0	0	0
Total: 13.1552 26th St South of Maryland Reserve	0	0	0	0	99,625	0	0	0	0	0
13.1554 Fire Vehicles Reserve										
320 Fire Vehicle Replacements	550,000	655,000	275,000	228,000	72,000	146,000	55,000	69,000	71,300	1,640,000
Total: 13.1554 Fire Vehicles Reserve	550,000	655,000	275,000	228,000	72,000	146,000	55,000	69,000	71,300	1,640,000
13.1555 Protective Services Building Maintenance										
1026 Building Improvement	7,500	0	106,000	0	100,500	0	0	0	0	0
1028 #3 Fire Hall	0	0	0	0	0	0	0	0	2,400,000	0
1077 Police Service Garage	0	0	0	400,000	0	0	0	0	0	0
Total: 13.1555 Protective Services Building Maintenance	7,500	0	106,000	400,000	100,500	0	0	0	2,400,000	0
13.1556 Clare Avenue Reserve										
198 Clare Avenue Construction	0	0	0	0	700,000	0	0	0	0	0
587 New Watermains	0	0	650,000	0	0	0	0	0	0	0
Total: 13.1556 Clare Avenue Reserve	0	0	650,000	0	700,000	0	0	0	0	0
13.1558 Gas Tax Transit										
910 Transit Bus Replacement	565,000	0	0	0	689,000	1,943,200	0	0	624,000	0
Total: 13.1558 Gas Tax Transit	565,000	0	0	0	689,000	1,943,200	0	0	624,000	0

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
_										
13.1559 Gas Tax Reserve										
1056 Intersection Improvements	100,000	1,525,000	250,000	310,000	400,000	0	0	0	0	0
1057 New Sidewalks	200,000	286,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
1058 Street Construction	60,000	190,000	0	0	0	0	0	0	400,000	421,000
Total: 13.1559 Gas Tax Reserve	360,000	2,001,000	450,000	510,000	600,000	200,000	200,000	200,000	600,000	621,000
Total: Reserves	9,360,550	13,135,317	9,548,517	6,274,167	10,487,625	12,230,000	6,923,000	7,533,700	11,300,300	8,264,000
Tax Supported										
12.0132 General Revenue - Engineering										
1068 Province City Over Weight Over Size Permit Consolidation Signage	35,000	0	0	0	0	0	0	0	0	0
1070 Black Property Land Use Study	150,000	0	0	0	0	0	0	0	0	0
1081 Drainage - 34th Street Richmond to CN Tracks	167,000	0	0	0	0	0	0	0	0	0
Total: 12.0132 General Revenue - Engineering	352,000	0	0	0	0	0	0	0	0	0
12.0151 General Revenue - Parks										
1035 Trail System Expansion	100,000	110,000	120,000	130,000	140,000	150,000	160,000	170,000	180,000	190,000
751 Parks Equipment	55,000	22,000	25,000	35,000	35,000	37,000	30,000	30,000	40,000	0
960 Trail System Reconstruction	0	110,000	120,000	130,000	140,000	150,000	160,000	170,000	180,000	0
Total: 12.0151 General Revenue - Parks	155,000	242,000	265,000	295,000	315,000	337,000	350,000	370,000	400,000	190,000
12.0152 General Revenue - Parks Buildings										
359 Parks Complex	40,000	0	100,000	0	0	0	0	0	0	0
Total: 12.0152 General Revenue - Parks Buildings	40,000	0	100,000	0	0	0	0	0	0	0
12.2472 General Revenue - Emergency Coordination										
211 Community Alerting System	42,000	42,000	0	0	0	0	0	0	0	0
Total: 12.2472 General Revenue - Emergency Coordination	42,000	42,000	0	0	0	0	0	0	0	0
12.3957 Reconstruction - General Revenue										
12 Street Reconstruction	1,110,000	1,110,000	1,100,000	1,640,000	1,000,000	1,570,000	1,480,000	880,000	1,550,000	1,200,000
Total: 12.3957 Reconstruction - General Revenue	1,110,000	1,110,000	1,100,000	1,640,000	1,000,000	1,570,000	1,480,000	880,000	1,550,000	1,200,000
-								•		
Total: Tax Supported	1,699,000	1,394,000	1,465,000	1,935,000	1,315,000	1,907,000	1,830,000	1,250,000	1,950,000	1,390,000

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Utility Rate Supported										
22.1785 Water Revenue - Public Works										
1041 Utility Equipment replacement	0	0	0	0	0	20,000	0	0	38,500	0
Total: 22.1785 Water Revenue - Public Works	0	0	0	0	0	20,000	0	0	38,500	0
22.3947 Wastewater Revenue - Public Works										
1041 Utility Equipment replacement	0	0	0	0	0	0	0	0	25,000	80,000
Total: 22.3947 Wastewater Revenue - Public Works	0	0	0	0	0	0	0	0	25,000	80,000
22.3950 Water Revenue - Eng										
1072 Master Plan Water Treatment Facility	100,000	300,000	0	0	0	0	0	0	0	0
282 Watermain Replacement Program	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
587 New Watermains	0	0	0	0	0	0	0	900,000	0	300,000
986 WTF Disinfection Implementation	150,000	0	0	0	0	0	0	0	0	0
996 WTF Intake Structure	250,000	100,000	0	0	0	750,000	0	0	0	0
Total: 22.3950 Water Revenue - Eng	800,000	700,000	300,000	300,000	300,000	1,050,000	300,000	1,200,000	300,000	600,000
22.3958 Reconstruction - Water Revenue										
12 Street Reconstruction	400,000	360,000	360,000	480,000	120,000	120,000	480,000	310,000	120,000	0
Total: 22.3958 Reconstruction - Water Revenue	400,000	360,000	360,000	480,000	120,000	120,000	480,000	310,000	120,000	0
22.3959 Reconstruction - Wastewater Revenue										
12 Street Reconstruction	40,000	60,000	60,000	80,000	20,000	20,000	50,000	20,000	0	0
Total: 22.3959 Reconstruction - Wastewater Revenue	40,000	60,000	60,000	80,000	20,000	20,000	50,000	20,000	0	0
Total: Utility Rate Supported	1,240,000	1,120,000	720,000	860,000	440,000	1,210,000	830,000	1,530,000	483,500	680,000
Utility Reserves										
23.1541 Water Distribution Reserve										
1041 Utility Equipment replacement	53,000	0	0	0	0	0	0	0	0	0
13 WTF Emergency Water Supply	1,500,000	0	0	0	0	900,000	0	0	1,300,000	0
168 3rd Street Dam Replacement	1,000,000	0	0	0	0	0	0	0	0	0
587 New Watermains	0	0	0	0	0	0	2,000,000	0	0	0
969 WTF Upgrade Chemical Storage	100,000	0	0	2,200,000	850,000	0	0	0	0	0

<u> </u>	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
982 WTF Boiler / Ventilation	0	650,000	0	400,000	0	0	0	0	0	0
983 WTF Capacity Upgrade	0	0	0	0	0	0	0	0	0	2,200,000
991 WTF Filters Under Drain and Media Replacement	0	0	0	30,000	0	1,600,000	1,600,000	1,800,000	0	0
996 WTF Intake Structure	100,000	0	0	0	2,500,000	2,500,000	0	0	0	0
Total: 23.1541 Water Distribution Reserve	2,753,000	650,000	0	2,630,000	3,350,000	5,000,000	3,600,000	1,800,000	1,300,000	2,200,000
23.1546 IWWTF Equipment Replacement										
518 Central WWTF	0	0	0	0	0	806,400	0	0	0	0
Total: 23.1546 IWWTF Equipment Replacement	0	0	0	0	0	806,400	0	0	0	0
23.1557 Wastewater Reserve										
1041 Utility Equipment replacement	100,000	0	0	0	0	0	0	0	0	0
206 College Ave Lift Station Alternate Power Supply	0	0	0	200,000	0	0	0	0	0	0
518 Central WWTF	5,700,000	0	0	0	0	0	0	0	0	0
854 New Wastewater Sewers	0	0	0	0	5,000,000	0	0	0	0	0
Total: 23.1557 Wastewater Reserve	5,800,000	0	0	200,000	5,000,000	0	0	0	0	0
Total: Utility Reserves	8,553,000	650,000	0	2,830,000	8,350,000	5,806,400	3,600,000	1,800,000	1,300,000	2,200,000
Other Income										
0994 RECOVERIES OTHER										
84 8th Street Bridge Replacement	0	1,800,000	0	0	0	0	0	0	0	0
Total: 0994 RECOVERIES OTHER	0	1,800,000	0	0	0	0	0	0	0	0
0995 RECOVERIES FEDERAL										
104 Airside Improvements	0	0	0	0	1,700,000	0	0	0	2,500,000	0
Total: 0995 RECOVERIES FEDERAL	0	0	0	0	1,700,000	0	0	0	2,500,000	0
0996 RECOVERIES PROVINCIAL										
169 Centennial Auditorium	80,000	42,750	122,500	50,000	25,000	25,000	25,000	43,700	25,000	0
Total: 0996 RECOVERIES PROVINCIAL	80,000	42,750	122,500	50,000	25,000	25,000	25,000	43,700	25,000	0
Total: Other Income	80,000	1,842,750	122,500	50,000	1,725,000	25,000	25,000	43,700	2,525,000	0
Total Revenue	28,792,550	27,158,067	16,416,596	18,949,167	23,017,625	27,628,400	19,958,000	12,157,400	17,558,800	12,534,000